

# Opportunity Day Q3/2022 Bangchak Corporation Plc December 1, 2022





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# **Bangchak Group Journey**

### **BCP's ESG Recognition**







### **Come Back Stronger!**





# Bangchak Group's Q3/22 Performance



Sales Revenue

#### **Refinery and Oil Trading Business**

#### EBITDA 4,131 MB

- Maintained high crude run at 123 KBD
  in 3Q22 & achieved over 125 KBD in July
- ✓ Operating GRM 11.20 \$/BBL slightly softened as
  - Lower oil demand, pressured by economic slowdown and China's lockdowns
  - Higher supply due to the resumption of production from Asian refineries after undergoing maintenance in the previous quarter



### 2,470 MB

**PAT** (attributable to owners of parent)

#### Marketing Business

#### EBITDA 203 MB

- ✓ MKM 1.13 Baht/Litre up QoQ as diesel demand and margin from industrial sector remained high
- Despite low season, RM sales volume was better than average pre-Covid level

Avg. RM in 2019 - 358 ML/MO

Avg. RM in Q3/22 – 365 ML/M0



#### Bio-Based Products Business

#### **EBITDA 35 MB**

✓ Despite stable sales volume of B100, sales prices was lower due to the over-supply situation.







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#### Accounting EBITDA

Green Power Plant Business

#### EBITDA 1,209 MB

✓ Electricity sales significantly improved, mostly attributed to the high season of hydropower in Laos



Natural Resources

#### EBITDA 6,064 MB



- ✓ OKEA delivered record-high operating income and EBITDA as average selling prices of all products continued their positive momentum
- ✓ New acquisition from Wintershall Dea was completed on 1 November 2022.

# Bangchak Group's New High Record, Stable path to the Future...



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# Solid Fundamental with 'A' RATING





### **TRIS RATING**

BCP : Bangchak Corporation

Oct.-22



### **Risk Balanced**

Investment

### Quick-Win

Project



**Discipline & Healthy** 

**Financial Ratio** 



Strong cash flow

from operation

Self-Funding

#### **New S-Curve**



# **Crafting a Sustainable World with Evolving Greenovation**



รังสรรค์โลกตั้งจีนด้วจนวัตกรรมสีเขีงว Crafting a Sustainable World with Evolving Greenovation



### **Mission** พันธกิจ

We commit to accelerate sustainable energy transition, while balancing energy security. We are energizing lives through greenovative solution and promoting ESG for all.

เรามุ่มมั่นขับเคลื่อน**การเปลี่ยนผ่านด้านพลัมมานอย่ามยั่มยืน** โดยคมไว้ซึ่ม<mark>สมดุลแห่มความมั่นคมทามพลัมมาน เสริมสร้ามคุณภาพชีวิตและความเป็นอยู่ที่ดี</mark> ด้วยนวัตกรรมโซลูชั่นสีเขียว ดำเนินธุรกิจด้วยความคำนึมถึม เศรษฐกิจ สิ่มแวดล้อมและการกำกับดูแลกิจการ อย่ามมีความรับผิดชอบต่อทุกภาคส่วน

### **Energy in Harmony with Nature**





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### Environmental

### **Sustainability**

To Accelerate Sustainable Energy Transition

### **Energy Affordability**

To Energizing Lives Through Greenovative Solution



# Strategy: Sustainable Refinery & Niche Products





# **Strategy: Greenovative Destination**

#### **Core Business Growth Retail Experience Business Growth EBITDA Mix** % to Business **Service Station Expansion** Inthanin Segment 1.340 1,410 1.900 Retail Experience 817 202 10% 17% 2022 1,030 49% 50% Unique Design 2022 57% Standard 1,250 2023 C00P Oil 3,000 outlets 46% 44% 2030 83% 33% **High Quality Products** 2023 2030 2022 **Domestic Lubricant Market Share** Best-in-Class Best-in-Class Lubricant Best-in-Class Diesel Gasohol 10.3% Increase vol. to HI EZO SEVO 9M/2022 FURID 10 ML/MO by 2030 Diesel 5 9M/2021: 10.3% Retail (20% Market Share) **Highest Clean Power Highest Cetane Value Highest API** Source: DOEB & BCP Experience **HI-PREMIUM DIESEL S FURiO** E20 S EVO with EUR05 Standard 40% Synergy with partners & Acquire new partners **Customer Engagement via Digital Experience** 2030 ข้าวรากกรีบใบลล์ สมอสถานีได้เพลิ สมัครเลย Oil 60% Loyalty Program Ecosystem

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### **Strategy: Green Power**





# **Strategy: Bio-Based & HVP Products**





# **Strategy: Natural Resources and New Business**





# Heading Toward the New Era 2030

### **Refinery & Oil Trading**



- 60% EBITDA from extended core businesses
- Niche product growth (Unconverted Oil as lube oil base)
- Increase competitiveness of core business (Energy Intensity Index, TAM cycle extension to 4 years, cost reduction)
- Trading Growth & Logistics Optimization



#### Marketing

- 1,900 Service Stations / 3,000 Inthanin Outlets
- Unique Design Service Stations
- High Quality Product
- Customer Engagement via Digital Experience
- Scalable our Non-Oil Offerings by Partnership and Franchise Scheme

#### Green Power

- **6,800 GWh Electricity Generation** (3,900 GWh net to Bangchak)
- PDP Opportunities and Penetrate Private PPA
- EaaS, Battery Value Chain
- Low Carbon Business



### **Bio-Based**

- 70% EBITDA from HVP
- Health & Well-Being Products
- SynBio Manufacturing (CDMO)
- SAF from Ethanol

### **Natural Resources**



- 100 KBOEPD net to Bangchak
- Mid-to-late life assets
- Capability enhancement from OKEA and high potential locations



### **New Business**

- + 7,000 MB EBITDA
- Winnonie Battery as a Service
- Leader in LNG Business for Non-pipeline & Transport
- New S-Curve and frontier business

# **On the Pathway to Our Ambition**





Note: (1) Calculated based on equity portion at 57.42% in BCPG



# **Strong Financial Status Going Forward**







### Pathway to Net Zero 2050







# THANK YOU

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Ir@bangchak.co.th http://www.bangchak.co.th +66 2335 8663 / 4370 / 8518





# **Refinery and Oil Trading Business: Refinery**





# **Marketing Business: Service Stations and Inthanin**

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Service Stations (as of 30 Sep 2022)



### Network Expansion

Focus on high potential areas, with service stations of distinguished character, harmoniously customized to customer needs

Unique Design Service Stations 🖌 矛



#### "The first impression"

Standard Type

704 Sites

Sites

Sites

CO-OP Type

Deliver the best customer experience. Developing unique design service station is one of the main strategy to make BCP service stations more appealing to customers



#### Non-Oil Business

hthanin

Inthanin

Coffee Business

Inthanin

"THE FRESH QUALITY ECO-COFFEE IN THAILAND",

serve 100% Arabica coffee beans roasted with specific process while giving back to the community and environment nationwide

#### EV Charging Business



**Service Stations** 

Stores 567 sites in S/S 364 sites out S/S (as of 30 Sep 2022)



# Flagship for Biofuel and HVP in Health & Well-Being

Listed in SET since March 2022

BCP holds 44.99%

#### **Ethanol Business**

bbgi

#### Kanchanaburi Molasses 300,000 L/D

**Operates under BBGI-BP** Kanchanaburi BBGI holds 100%

#### Khonkaen

Molasses

### **150,000** L/D

+200,000 L/D (Currently under construction) **Operates under BBGI-NP** 

**BBGI holds 100%** 

#### Chachoengsao Cassava

**150,000** L/D

**Operates under BBGI-PS BBGI holds 85%** 

#### **Biodiesel Business**

#### Ayutthaya Crude palm oil 1,000,000 L/D

Refined Glycerin 27.000 Tons/Yr **Operates by BBGI-BI BBGI holds 70%** 

#### Chachoengsao

1.0

Ayutthaya

Khonkaen

#### **Biofuel Production Capacity** (Unit: ML/D) 1.8 \*currently under construction 꺯 Ethanol Expansion Capacity 0.6 Ethanol Capacity

Biodiesel Capacity

**BBGI's Dividend Policy ≥ 40%** of net profit of Company's separate

financial statements after deducting any reserve funds as required by law and other concerning as the Board of Directors' consideration.

> 1<sup>st</sup> dividend payment of 0.15 Baht/share in Jun 2022 2<sup>nd</sup> dividend payment of 0.05 Baht/share in Sep 2022

#### **Our Growth Opportunities**

Leading and Pioneering in Thailand "Synthetic Biology"

#### **Upstream**

Advanced bacteria fermentation tech to

convert sugar into natural ingredients

**Joint Venture with** 

**Exclusive** 

Manufacturing License

and Distributor in

12 Countries through

NIW

### Partnering with ( MANUSBIO)

#### Midstream

#### **Partnering** with world class professional of **CDMO**

Manufacturer



Precision Engineered Fermentation Microbes

"Farming in Fermenter'



**Downstream** 

Distributing HVP both B2C & B2B

S nature +





MORE DA

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bangchak



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Right to Commercialized BIOM's research and other patented products



### Natural Resources Business: OKEA ASA





#### **Total Sale Volume<sup>1</sup>** (Unit: KB0EPD)

Assets	2P Reserves <sup>2</sup> (MMBOE)	2019	2020	2021	Q2/21	Q1/22	Q2/22	Q3/22
Draugen	27.9	9.9	7.9	6.9	7.0	6.6	6.9	6.9
Gjoa	7.5	9.5	7.6	8.1	6.0	7.0	6.6	7.6
Ivar Aasen	2.1	0.06	0.3	0.7	0.03	0.04	0.1	0.8
Yme <sup>3</sup>	10.7	0.0	0.0	0.04	0.0	1.0	1.4	1.5
3 <sup>rd</sup> party volume available for sale <sup>4</sup>	-	0.0	0.0	0.1	0.0	0.8	0.8	0.4
Total	48.2	19.5	15.9	15.8	13.0	15.4	16.0	17.3

#### <u>Note:</u>

<sup>1</sup> Net to OKEA

<sup>2</sup> OKEA reserves as of 31 December 2021, except reserve from Ivar Aasen which was as of 1 January (2.777% working interest)
 <sup>3</sup> Yme First oil on 25 October 2021. Net production ~5-6 KB0EPD for the first 12-months, and 8.4 KB0EPD at plateau in 2022
 <sup>4</sup> Compensation volume from Duva received (tie-in to Gjøa)

https://www.okea.no/



# **Bangchak's Financial Position (Consolidated)** as of 30 Sep 22





CFI

CFO

1 Jan 2022

CFF

Effect of

**Exchange Rate** 

30 Sep 2022

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# **EBITDA Structure (Consolidated)**

Unit: THB Million	Q3/2022	Q2/2022	QoQ	Q3/2021	ΥοΥ	9M2022	9M2021	YoY
Total Revenue	74,767	83,796	-11%	47,649	57%	227,619	132,655	72%
Accounting EBITDA	11,487	12,572	<b>-9</b> %	7,531	53%	37,773	16,537	128%
Refinery and Trading Business <sup>1/</sup>	4,131	6,506	-37%	1,891	118%	15,658	6,279	149%
Marketing Business <sup>2/</sup>	203	1,468	-86%	562	-64%	2,789	2,359	18%
Green Power Business <sup>3/</sup>	1,209	1,112	9%	1,179	3%	5,396	3,155	71%
Bio-Based Product Business <sup>4/</sup>	35	93	-63%	890	-96%	471	1,607	-71%
Natural Resources Business <sup>5/</sup>	6,064	3,541	71%	3,112	95%	13,856	3,418	305%
Others	(155)	(148)	-4%	(102)	-52%	(397)	(281)	-41%
Profit attributable to owners of the Company	2,470	5,276	-53%	1,820	36%	12,103	5,868	106%
Basic earnings (loss) per share (Baht)	1.73	3.79		1.25		8.64	4.05	

Note: 1/ EBITDA from Refinery and Trading Business of the company (BCP), BCP Trading Pte. Ltd. (BCPT), Bangchak Fuel Pipeline and Logistic Co., Ltd. (BFPL) and others

2/ EBITDA from Marketing Business of the company (BCP), Bangchak Green Net Co., Ltd. (BGN), Bangchak Retail Co., Ltd., (BCR) and others

3/ EBITDA from Green Power Business of BCPG Plc. (BCPG Group)

4/ EBITDA from Bio-Based Product Business of BBGI Plc. (BBGI Group)

5/ EBITDA from Natural Resources Business of OKEA ASA (OKEA), BCP Innovation Pte. Ltd. (BCPI) And BTSG Co., Ltd. (BTSG) and others

# **Profit and Loss (Consolidated)**



Consolidated Statement of Income (THB Million)	Q3/2022	Q2/2022	QoQ	Q3/2021	YoY	9M2022	9M2021	YoY
Revenue from sale of goods and rendering of services	74,767	83,796	-11%	47,649	57%	227,619	132,655	72%
Cost of sale of goods and rendering of services	(65,492)	(65,579)	-0.1%	(41,613)	57%	(187,872)	(118,271)	59%
Gross Profit	9,276	18,218	-49%	6,036	54%	39,747	14,384	1 <b>76</b> %
Other income	455	472	-4%	777	-41%	1,276	1,051	21%
Selling and administrative expenses	(2,109)	(2,074)	2%	(1,652)	28%	(5,852)	(4,686)	25%
Exploration and evaluation expenses	(68)	(95)	-29%	(133)	-49%	(509)	(172)	195%
Gain (loss) from derivatives	1,460	(6,422)	N/A	(777)	N/A	(6,282)	(1,407)	N/A
Gain (loss) on foreign exchange	215	(516)	N/A	103	N/A	(241)	326	N/A
Gain (loss) from fair value adjustment of investment	5	5	N/A	575	N/A	10	618	N/A
Gain from sale of investment	-		N/A	122	N/A	2,031	120	N/A
Loss from impairment of assets	(2,214)	4	N/A	(13)	N/A	(1,647)	400	N/A
Profit (loss) from operating activities	7,019	9,592	-27%	5,037	<b>39</b> %	28,534	10,633	168%
Finance costs	(1,093)	(1,043)	5%	(748)	46%	(2,971)	(1,731)	72%
Impairment gain (loss) in accordance with TFRS 9	1	(20)	N/A	0	N/A	(404)	(1)	N/A
Share of profit (loss) of associates and joint ventures								
accounted for using equity method	42	(6)	N/A	177	N/A	183	884	N/A
Profit (loss) before income tax expense	5,969	8,522	-30%	4,466	34%	25,342	9,785	159%
Tax income (expense)	(3,062)	(3,033)	1%	(1,904)	61%	(11,442)	(2,507)	356%
Profit (loss) for the period	2,907	5,489	-47%	2,562	13%	13,900	7,278	<b>91%</b>
Owners of parent	2,470	5,276	-53%	1,820	36%	12,103	5,868	106%
Non-controlling interests	437	213		742		1,797	1,410	
Basic earnings (loss) per share (Baht)	1.73	3.79		1.25		8.64	4.05	

# Financial Ratio (Consolidated)



1/ Profit and total equity attributable to owners of the parent

	30-Sep-22	30-Jun-22	30-Sep-21
Liquidity Ratios (Times)			
Current Ratio	2.46	1.97	1.76
Quick Ratio	1.38	1.19	1.03
AR Turnover	31.02	24.03	23.87
Collection Period (Days)	12	15	15
AP Turnover	25.67	14.67	22.33
Payment Period (Days)	14	25	16
Financial Policy Ratios (Times)			
Debt to Equity	1.73	1.81	1.94
Interest bearing Debt to Equity	1.13	1.03	1.30
Net Interest bearing Debt to Equity	0.65	0.52	0.98
Release of Debenture Ratio (Times)			
Net Interest bearing Debt to Net Equity	0.59	0.47	0.82



### Bangchak's Historical Dividend Dividend Policy: ≥ 30 percent of net profit after deduction of allocation of legal reserve



However, this is subject to the economic situation, the Company's cash flow and investment plans of the Company and its subsidiaries

according to the necessary, appropriation and other concerning as the Board of Directors' consideration.



#### **Crude Oil Price Outlook** : Crude price move around 93-98 \$/BBL in Q4'22, slightly higher than current. Crude oil supply will be disrupted as OPEC+ agreed to cut production quota 2 mbd while EU sanction on Russian crude will take into effect from Dec. However, concerns over global economic recession and China's weak economy pressured global demand.



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Strong gasoil crack as the seasonal demand in winter boosted by heating oil amid supply uncertainty and low level of middle distillates stock, however more export from China and concern over recession have weighed on market sentiment. Weaker gasoline crack as low seasonal gasoline demand in winter and rising supply from refineries keep high run rates with continued increasing export from China amid high level of light distillates stock. Lower low sulfur fuel oil crack as higher supply shift away from produce gasoline and higher VLSFO export quota from China



