

WHAT GUIDE US

VISION

Boldness

Crafting a Sustainable World with Evolving Greenovation

MISSION

We commit to accelerate sustainable energy transition, while balancing energy security. We are energizing lives through greenovative solution and promoting ESG for all.

> Passion & Ownership



Customer Empathy

BUSINESS STRATEGIES

To achieve its short-term and long-term goals, Bangchak relies on the 4Ss Strategy.





Security to secure national energy supply focusing on building of energy security and accessibility for all people by executing business strategy in key focus areas consisting of oil refinery and marketing, green power businesses, and natural resource business to meet demands of the business and people.

S2 Synergy

Synergy to transform and co-creation with synergistic on products and services across each business unit focusing on pursuing of businesses consistent with Bangchak expertise and align with core business units (S1), such as oil & gas logistics and trading businesses, energy utilities & infrastructure, food & beverage, and mineral mining to optimise income and create synergistic value of portfolio.

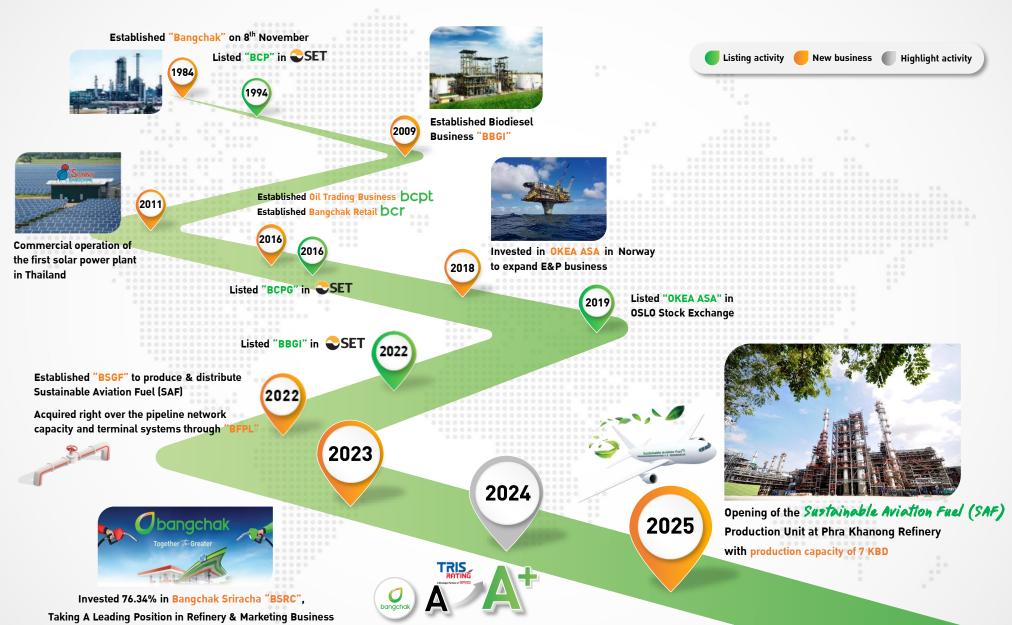
S3 Sustainability

Sustainability to accelerate green portfolio inclusion eco-friendly businesses with Net Zero/Carbon Neutrality targets focusing on investment in clean and green businesses to support company operation in a sustainable way and to cope with global climate challenges.

S4 Scalability

Scalability to reform revenue stream with new S-curves business for long term growth focusing on exploring and creating new businesses with high growth or high potential markets as a new growth engine that create an impactful contribution to the group and to prepare for disruptive technology, emerging risks, and market volatilities.

40 YEARS TOWARDS SUSTAINABLE GROWTH



Received a credit rating upgradeto "A+", the highest rating the company has ever achieved

MANAGEMENT TEAM



Mr. Chaiwat Kovavisarach

Group Chief Executive Officer and President



Ms. Phatpuree Chinkulkitnivat

Chief Financial Officer and Senior Executive Vice President, Accounting and Finance



Mr. Bundit Hansapaiboon

Chief Operation Officer and Senior Executive Vice President, Refinery and Oil Trading Business Group



Mr. Chokchai Atsawarangsalit

Chief Transformation & Synergy Realization Officer



Mr. Seri Anupantanan

Senior Executive Vice President, Marketing Business Group



Mrs. Ratrimani Pasiphol

Senior Executive Vice President, Corporate Management and Organization Development



Mrs. Gloyta Nathalang

Senior Executive Vice President, Sustainability Management and Corporate Communications



Mrs. Narupan Suthamkasem

Senior Executive Vice President, Corporate Strategy and Business Development



Mr. Rawee Boonsinsukh

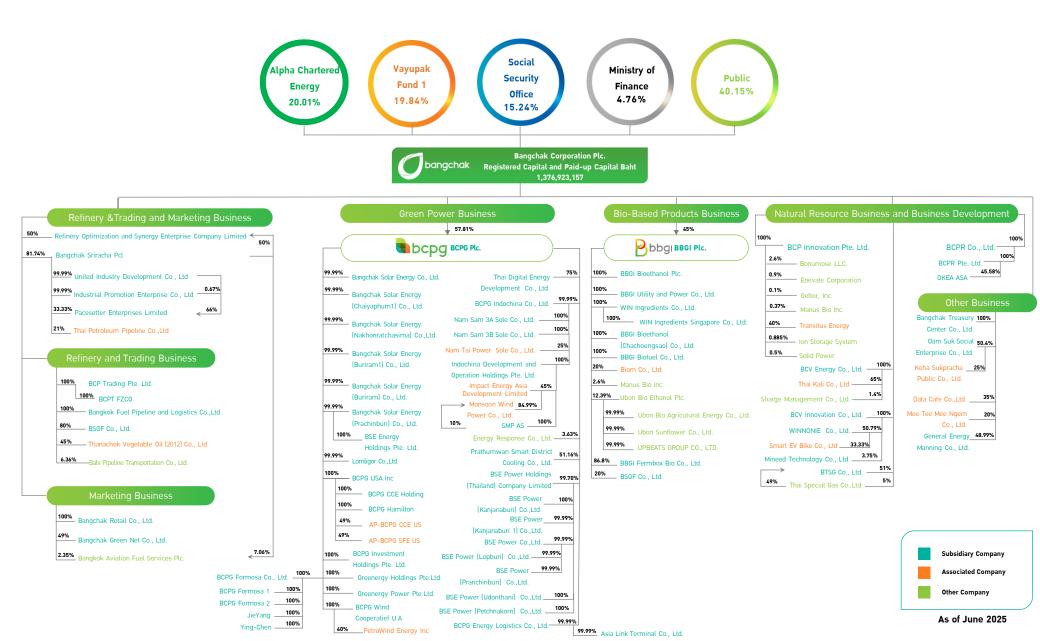
Acting Senior Executive Vice President, appointed to BCPG Public Company Limited



Mr. Daechapon Lersuwanaroj

Executive Vice President, appointed to BBGI Public Company Limited

SHAREHOLDING STRUCTURE



BANGCHAK'S BUSINESS PORTFOLIO

Bangchak Corporation Public Company Limited, a Thai energy company engaging in business alongside social and environmental stewardship, aims to enhance national energy security with innovation-oriented businesses. This goal is to strengthen business continuity and develop sustainability for organization and Thai society. Currently, the Company covers 5 main businesses from upstream to downstream.



Refinery and Oil Trading Business Group

Thailand's leader in the oil refining industry, with the production capacity, operating two world-class complex refineries, with a nameplate production capacity of 294,000 Barrels per Day.

Phra Khanong Refinery in Bangkok, which has added high quality specialty products into its portfolio to produce low emission and high value products.

Sriracha Refinery, that is strategically located near Laem Chabang deep sea port in Sriracha, Chonburi province, Configuration incorporates unique proprietary technologies that provide us with significant flexibility to handle a wide range of crude oils.





Marketing Business Group

Distribution channels through industrial and retail channel of more than 2,100 service stations, completed with supplementary non-oil businesses and various services and products, including convenience stores, coffee shops, car care service, and lubricants, to provide customer convenience.





Clean Power Business Group

Bangchak invests in the green power business through BCPG PLC. **BCPG** runs the power generation businesses in Thailand and overseas from various sources including solar, wind, hydropower and combined cycle natural gas





Bio-Based Products Business Group

Bangchak engages in bio-based product business, including ethanol and biodiesel through BBGI PLC., **BBGI** is one of Thailand's largest biofuel producer and distributor, while aims to become a leader in premium bio-based products and biotechnology business.





Natural Resources and New Business Group

Bangchak invests in upstream petroleum exploration and production (E&P) business through **OKEA ASA**, and involves in the lithium business and innovation businesses outside Thailand.





REFINERY AND TRADING

BUSINESS GROUP

Thailand's leader in the oil refining industry, with the production capacity, operating two world-class complex refineries, with a nameplate production capacity of 294,000 Barrels per Day.



Complex refinery with a nameplate capacity of

294

KBD

CHARACTERISTIC PHRA KHANONG REFINERY



Modern complex refinery with a nameplate capacity of 120 KBD



Owned distribution channels for supply chain optimization



Enhance the efficiency of refining processes for optimal benefits and stability in tandem with the reduction of carbon dioxide



Constantly develop the oil trading business stressing growth in trading market to new business partners and new products

SRIRACHA REFINERY



Complex refinery with a nameplate capacity of 174 KBD



Fluidized Catalytic Cracking (FCC)



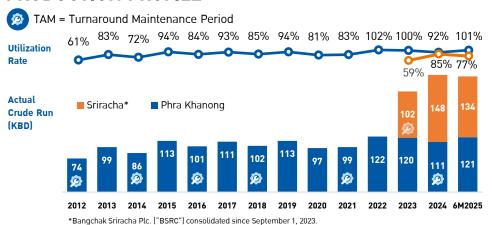
Located near Laem Chabang deep sea port, Chonburi

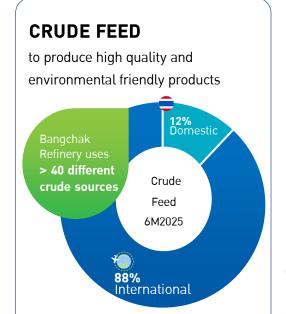


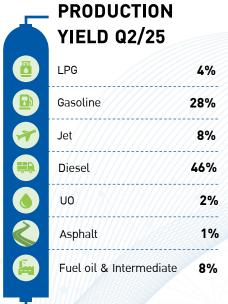
Petchem-Asphalt Refinery Flexible Operation mode with 500,000 Tons of Paraxylene

PHRA KHANONG & SRIRACHA REFINERY

PRODUCTION PROFILE







INTEGRATED LOGISTICS NETWORK



Maximize asset utilization



Acquired rights over the pipeline network capacity and terminal systems



Stabilize oil distribution system

- Transportation costs
- Loss during shipping
 - Revenue
- Carbon emissions from vehicular transport



BANGCHAK'S VISIONARY FOR LONG-TERM STRATEGY











PHRA KHANONG REFINERY

- Complex refinery with a nameplate capacity of 120 KBD
- Producing high value specialty products

SRIRACHA REFINERY



- Complex refinery with a nameplate capacity
 of 174 KBD
- Located near Laem
 Chabang deep sea port

TRADING BUSINESS



BCP Trading Pte. Ltd.

BCP Trading, one of leading independent

oil trader in Singapore

- Over 20 countries for trading network
- More than 100 counterparties worldwide
- Expanded into Biofuel trading

REFINERY OPTIMIZATION SYNERGY ENTERPRISE

rose

- Optimization and synergy services
- Commercial services

SAF PRODUCT

bsgf

Bangchak Sustainable Green Fuel

The first and the only one SAF production in Thailand with capacity of **7 KBD**

LOGISTICS BUSINESS

bfpl

Bangkok Fuel Pipeline and Logistics Co., Ltd.

- Logistic network of pipeline, terminal, trucks and vessels.
- Expansion of terminal hub and fuel transportation to cover all parts of Thailand

MARKETING

BUSINESS GROUP

Main distribution channel of oil and lubricant products through more than 2,100 service stations nationwide, and directly sell to industrial sectors, as well as providing supplementary non-oil businesses

BANGCHAK'S MARKETING CHARACTERISTIC



Aiming to maintain its service standards to guarantee maximum satisfaction from consumers. Done by turning Bangchak service stations into the "Greenovative Destination"



Focusing on distribution and improvement of high-performance environmentally friendly green renewable fuels, embracing the gasohol and diesel products



Emphasizing great customer experience with non-oil business and various services including Inthanin coffee shops, partner stores, and centers for lubricant replacement and car wash



Marketing products to airlines, industrial, transport, construction and agricultural sectors 2,171

Total Service Stations Under Bangchak Group

Service Stations
Under BSRC

1,410

Service Stations Under BCP

1,080 sites





SERVICE STATIONS

as of June 2025



CURRENT NETWORK OPTIMIZATION

To enhance consumer experiences

- Employ technology to advance Loyalty Program
- Develop high-performance environmentally friendly products
- Upgrade standard of customer services

NETWORK EXPANSION

Focus on high potential areas, with service stations of distinguished character, harmoniously customized to customer needs

NON-OIL BUSINESS EXPANSION

To attract more customers and support modern consumer lifestyles

TOTAL SALES VOLUME



Total sales volume of Bangchak Group includes intercompany eliminations Sales volume of BSRC consolidated since September 1, 2023

NON-OIL BUSINESS

as of June 2025

Focus on expanding and developing businesses such as coffee shop, convenient stores, and car care services to enhance customer experience and induce more customers to Bangchak service stations. It became a crucial part to the expansion plan of marketing business group.

1,080
Inthanin coffee shops

*
The Company of the C

With more than 1,000 Inthanin coffee shops nationwide, both in service station and stand alone, serve 100% Arabica coffee beans roasted with specific process while giving back to the community and environment nationwide







Bangchak invests in the green power business through BCPG PLC. with 57.81% shareholding portion. BCPG, established in 2015 and listed in 2016, is among Asia-Pacific's leading companies in renewable energy with solar power, hydropower, wind power and natural gas businesses in Thailand, Taiwan, Laos, Vietnam, Philippines and the United States of America.

By 2025, BCPG will be a prominent renewable energy player in Asia Pacific with sustainable growth.

World's
Greenergy Icon

Evolving the world though the green ways

Empowering Green Lifestyle

Green Expanded

Green Innovations

Green Target

Continue to expand its green power production in the Asia-Pacific region by over **3,200 GWh per year.**

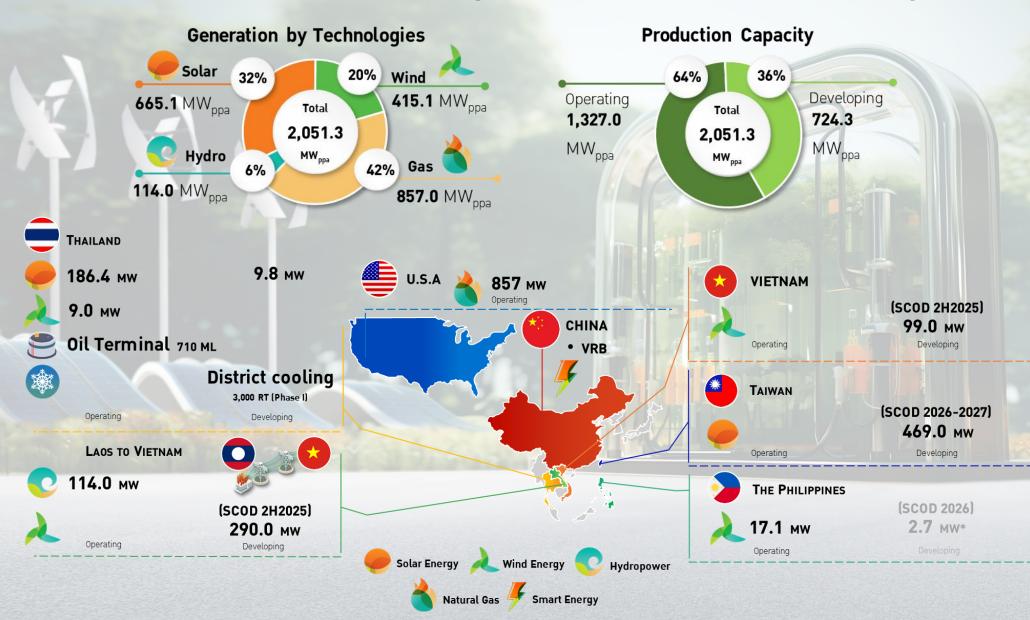
Build confidence
and strength in financial
position to support both
short-term and
long-term
investment plans.

Continue investments
in large energy storage
system businesses to
manage the use of electricity
generated by green energy
and to
support future trends

Commit to developing green energy innovations to respond to sustainable energy consumption and environmentally-friendly lifestyles

Set a **net-zero carbon goal by 2030** to extend a balanced world to future generations

Clean Power Business Footprints in 7 Countries Globally





BIO-BASED PRODUCTS **BUSINESS GROUP**

Bangchak engages in bio-based product business, including ethanol and biodiesel through BBGI PLC., with 45.00% shareholding portion BBGI is the leading biofuel producer and distributor in Thailand, and aims to become a leader in premium bio-based products and biotechnology business.



BBGI has became a listed company in the Stock **Exchange of Thailand since** 17 March 2022.

Biodiesel Business

Biodiesel is alternative fuel to replace diesel fuels produced which from natural raw materials and it is regarded as environmentally friendly clean energy.

Bioethanol Business

Ethanol or ethyl alcohol is one of alcohols originated from the fermentation of molasses or flour plants. It is clear, colorless liquid which is inflammable and dissolvable in water and other organic solutions. So, it is variously useful by grades of the products.

High Value Bio-Based Products

The group company expects to continue investing in this business sector with the focal area that are acknowledged by government, for example, the Special Economic Zone for any benefits it may cause. The group company is waiting for more research and development of the Biofuel byproduct to generate profits

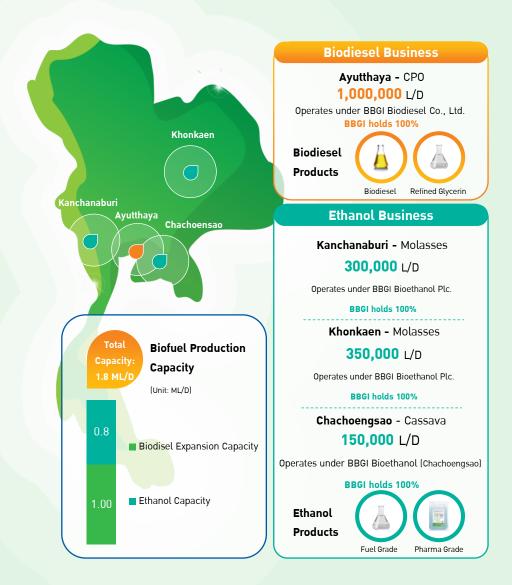






Biofuel Business

No.1 Fully Integrated Biofuel Producer in Thailand



High Value Bio-Based Products

Leading and Pioneering in Thailand

Synthetic Biology







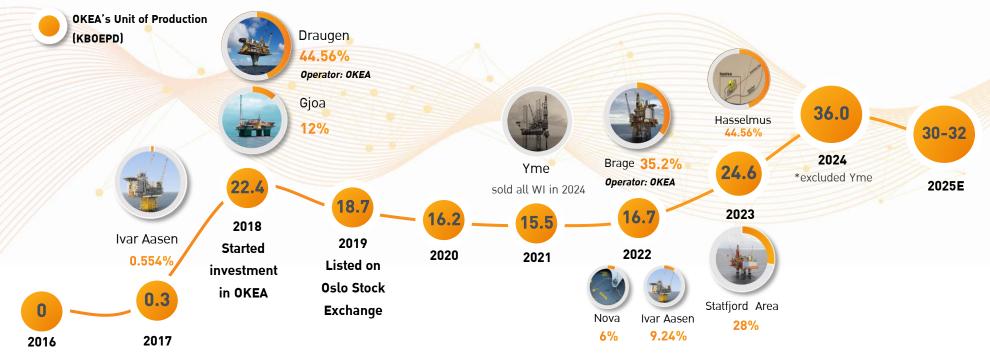


- A Norway-based oil company engaged in the oil and gas exploration and production industry
- Listed in Oslo Stock Exchange since June 2019

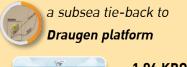
BCPR holds 45.58%

As of March 2025

(BCPR is one of the subsidiaries in Bangchak Group, wholly owned 100% by BCP)









1.96 KB0EPD

4.7 MB0E

Oct 23

Net Production

10 KBOEPD

9.4 MB0E

Target 1H27

Net 2P Reserves

םס

a subsea tie-back to

Brage Platform



Lithium Americas

Cauchari-Olaroz project in Argentina: Construction underway with the first production targeted within 2024

BCP holds offtake rights of lithium carbonate up to

6,000 tpa





BANGCHAK INITIATIVE AND INNOVATION CENTER (BiiC)

BiiC explores opportunities for collaboration with various partners to develop business innovation that will generate new income and profit. BiiC is divided into groups, as follows



Corporate Venture Capital (CVC)

Invest in global innovative and disruptive startups to create new strategic partnerships and business opportunities for Bangchak Group. Its investments has extended from green energy and bio-based businesses to hydrogen economy and carbon capture & utilization.



Research and Development (R&D)

Collaborate and fund research institutes and universities for joint research and development of innovative products in the field of green and bio-based technology, as well as intellectual property protection.



Ecosystem and Incubation (E&I)

Create an ecosystem to support innovation through collaboration and incubate the growth of internal and external startups to create new customer experiences, increase revenue and efficiency for Bangchak businesses.



Winnonie

New commercial startup from BiiC

An electric motorcycle rental platform for professional purpose that help cut the conventional costs of motorcycle payments, fuel, and maintenance into a singular all-inclusive rental service.

Awards & Recognitions

S&P Global

Sustainability Yearbook 2025

Top 1%

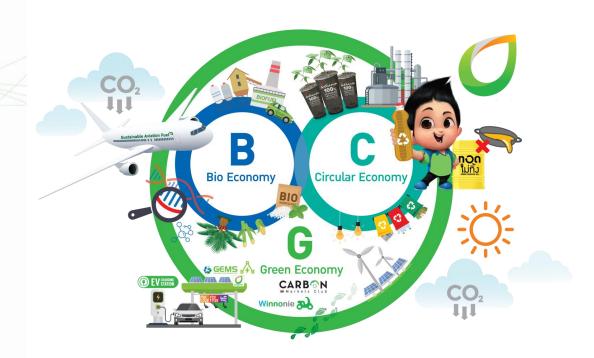
in Oil & Gas Refining and Marketing Industry







Bangchak has adopted the "BCG Economy Model" to create profits, values and sustainability for the Company and stakeholders.



Bio Economy

Focusing on the productive use of biological resource through the use of technology and innovation to transform agricultural products to high-valued biological products

Circular Economy

Emphasizing the worthwhile use of resources, raw materials, and products

Green Economy

focusing on overcoming environmental issues and mitigating their impacts sustainably

Sustainable Development Goals























Bangchak Pathway to Net Zero 2050



Target Carbon Neutrality by 2030





Target Net Zero by 2050



reakthrough Performance **Efficiency and Process Improvement**



Energy Intensity Index: EII

90.5



Emphasizes high quality production processes, efficiency enhancements for Low Carbon

Niche Product
 Furnace Coating
 Solar Roof

Conserving Nature and Society 10%



100,000 tco2 e/y in 2030 onward

Focusing on Agricultural, reforestation and Mangrove reforestation campaigns



Green Portfolio, Future Technology, 👩 🔱 **Carbon Capture and Utilization** Partnering with





EV-Bike Platform & **Battery Swapping Station**

FY 2024 : 946 user, 108 stations



Sustainable Aviation Fuel Producer

7 KBD or 1 ML/D COD Q2/2025



Co. Reduction 80% Compared to Conventional JET Fuel



One-Stop Solution Provider For LNG Supply & Integrated system for logistic and industrial customer





BFPL's fuel transportation business.

providing low-carbon fuels



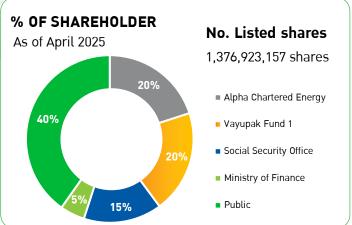


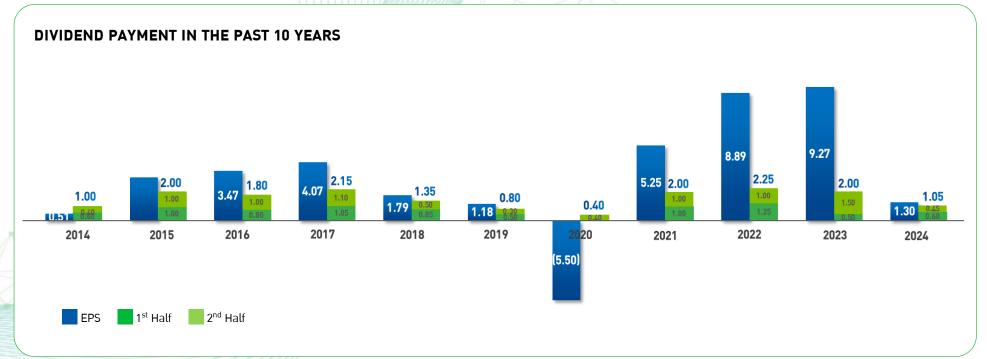
Carbon credit linked FX with Kasikorn Bank



STOCK INFORMATION









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Corporate Website



IR Website



BCP IR
LINE Official

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