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Recent Business Highlights



Improved Efficiency & Product Yield Maximization

• Achieved highest crude run at 122 KBD

Benefited from premium products (UCO & LSFO)

© Turnaround maintenance cycle extension

Integrated Logistics Network

• Acquired rights over the pipeline network capacity and terminal systems







Thruput

2 Storage cost management Switching from FSU to oil tanks





Recent Significant Events



Winnonie announced successfully raised
 80 MB for a Series A

2022 Target: 2,200 users, 100 battery swapping stations to cover 100% of BKK area



 BCPG COD Japan 25 MW Komagane project



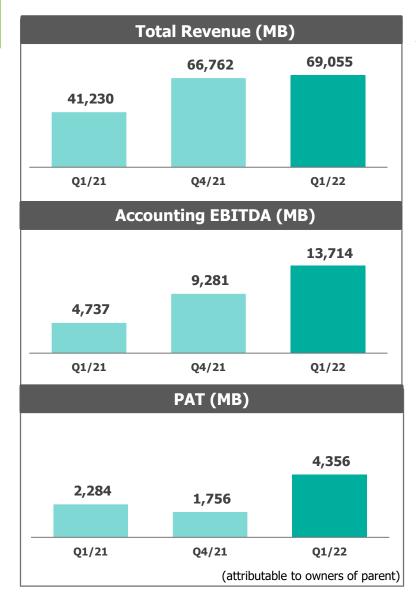
Redemption of BCP bonds of 3,000 MB



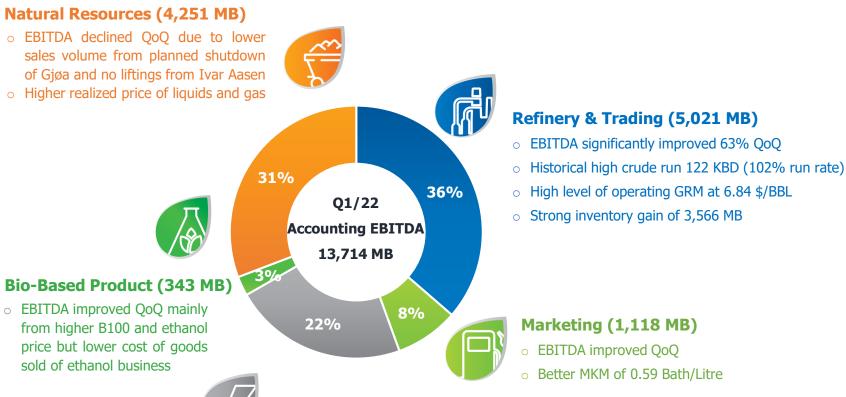
- Yabuki project
- Redemption of BCP bonds of 1,000 MB
- BCP 1.0 Baht/share dividend payment on 2H2021 performance (2.0 Baht/share on 2021 performance)
- BCPG 0.17 Baht/share dividend payment on 2H2021 performance (0.33 Baht/share on 2021 performance)
- BCPG COD Japan 20 MW Yabuki project

Q1/2022 Consolidated Performance





Bangchak's Group EBITDA surpassed 10 billion Baht milestone for the first quarter



Marketing (1,118 MB)

- EBITDA improved QoQ
- Better MKM of 0.59 Bath/Litre

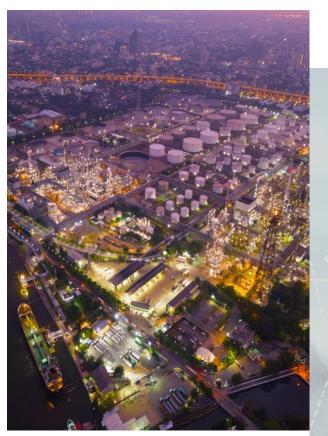
Power Plant (3,075 MB)

- o EBITDA improved QoQ mainly due to gain from divestment of Geothermal power plant of 2,031 MB
- o Operating performance maintained QoQ despite a decrease in electricity output

Agenda







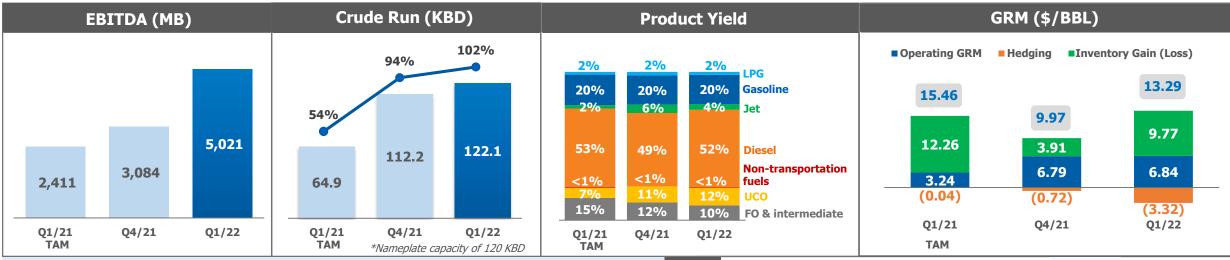




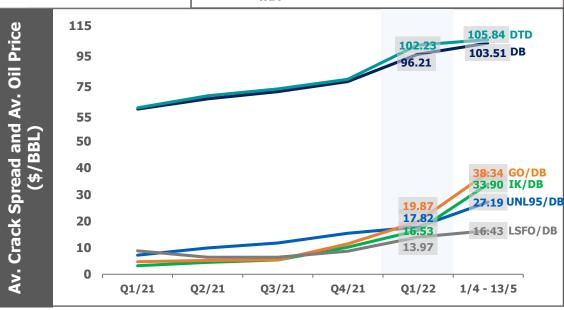


Refinery and Trading Business





- A historical high crude run at 122 KBD with the refinery utilization rate of 102%,
 benefited by oil demand recovery and high level of crack spread
- High level of operating GRM of 6.84 \$/BBL from better crack spread of all products but pressured by the spiking crude prices and premium
- Strong inventory gains of 3,566 MB (Net NRV) from rising crude oil prices due to strengthening oil demands amid global supply tightness resulted from banning Russian oil imports as part of sanctions against Russia for its invasion of Ukraine



Business Update: Refinery



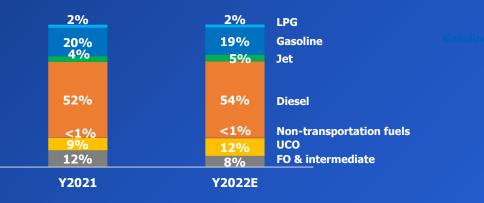
 Crude run: KBD
 Q1/2022
 Q2/2022E
 2022E

 DB: \$/BBL
 122.1
 120+
 120

 96.2
 100-105
 95-100

Customized Products:

- Crude run at maximum capacity ~120 KBD
- Produce more high-value UCO Lube & Wax and VLSWR for new market







Aim to be the first Sustainable Aviation Fuel (SAF¹) producer in Thailand

- BCP and BBGI signed a MOU for the procurement of raw materials, products, plant construction, and retail of Sustainable Biofuels with Thanachok Oil Light Company Ltd., Thailand's leader in integrated vegetable oil business for over 40 years
- Expected SAF production at the maximum capacity of 1,000,000
 liters per day

¹SAF is a biofuel used for aircraft which has similar properties to conventional jet fuel, but up to 80% in carbon reductions through the entire product life cycle

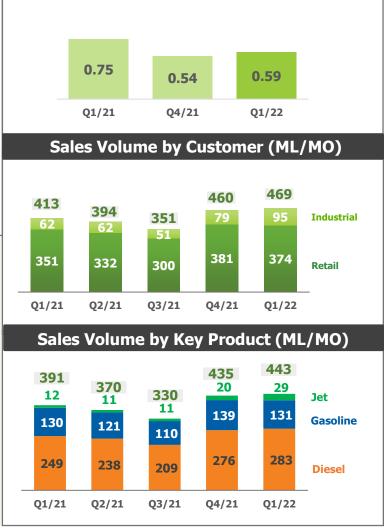


Marketing Business





- Total sales volume slightly improved QoQ industrial sales volume increased by 21% QoQ, mainly from the recovery of JET sales while retail sales volume declined compared to Q4, which was travel season
- Improved net marketing margin to 0.59 Baht/Litre or 9% QoQ from focusing on higher margin sales
 product and channel, including efficient cost management. Diesel marketing margin remained under pressure
 as BCP policy to be cooperative with the government diesel price measure



Net Marketing Margin (Baht/Litre)

Business Update: Marketing





Service Station

1,292 Stations

as of Mar 2022

Standard Type

677 sites

COOP Type

615 sites

Network Expansion

2021

2022

1,277
Stations

+80 to 100 Stations (gross)

Focus on: Standard type and JV type

Unique Design Service Stations as of Mar 2022









Stations

2021 2022 44 +20 stations stations

A place to Refuel your car, and Refresh Yourself







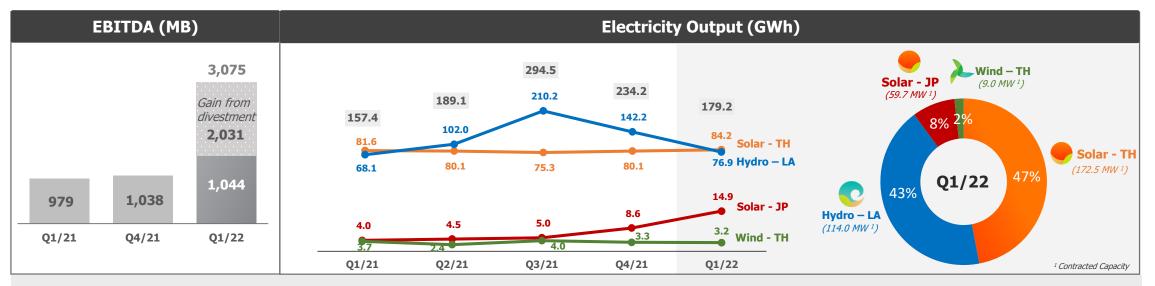






Power Plant Business



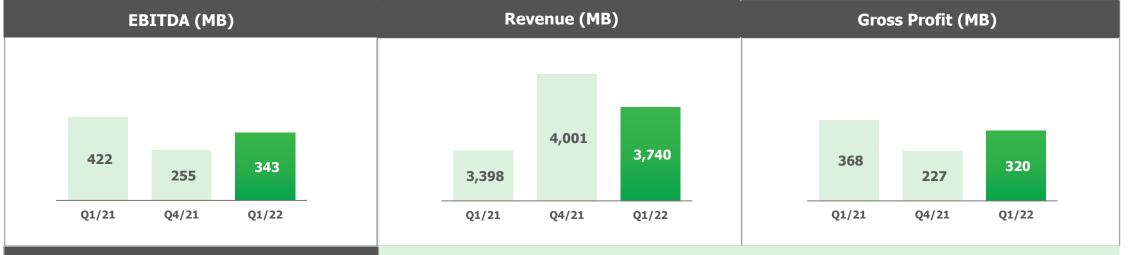


- EBITDA increased QoQ mainly due to gain from divestment of geothermal power plant of 2,031 MB
- o Operating performance was stable QoQ despite a 23% QoQ decrease in electricity output mainly attributed to seasonal factor
 - Laos hydropower -46% due to seasonal factor of normal hydro power plants
 - Japan solar power +73% attributed to the full quarter recognition of Chiba 1 project, COD in November 2021
 - Thai solar power +5% mainly resulted from the better irradiation and the additional COD of CMU solar rooftop project
- Share of profit of 142 MB:
 - Geothermal plant dropped QoQ to 108 MB as the project was divested in late quarter
 - Philippines wind power plant rose QoQ to 34 MB from 5 MB due to higher tariff rate realization and higher electricity output supported by high season factor



Bio-Based Product Business





Average Market Price (Baht/Litre)

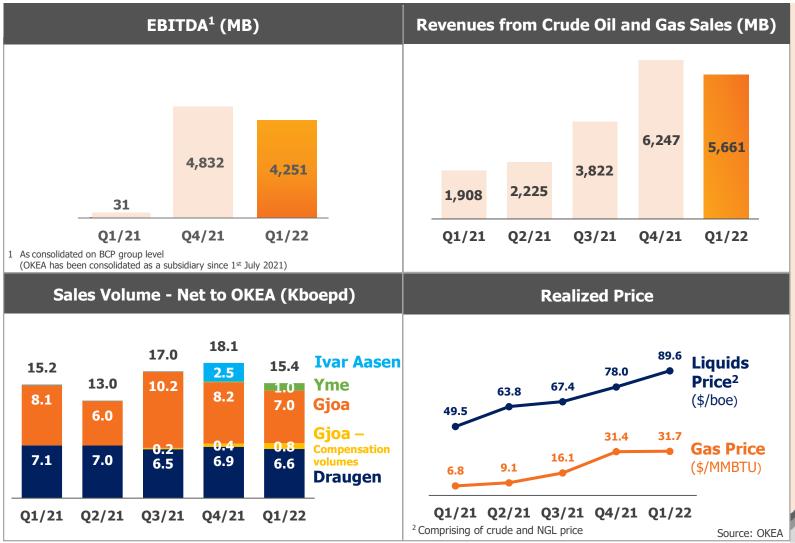


- EBITDA improved QoQ from better gross profit mainly from higher B100 and ethanol price but lower cost of goods sold of ethanol business
- Average B100 market price increased QoQ from 46.8 B/Litre to 54.2 B/Litre due to low level of domestic crude palm oil stock resulted from the delay in palm harvest and high exports
- Demand of B100 was pressured by government policy to cut B100 proportion in biodiesel from B7 to B5 effective from 5 Feb to 30 Jun 2022



Natural Resources Business





- Realized liquids price continued to increase and up 15% QoQ and gas price also slightly increased
- OKEA sales volumes declined by 15% QoQ
 due to
 - Planned shutdown of Gjøa field (18 Mar -8 Apr), mainly relating to tie-in work which Gjøa will receive compensation volumes for the deferred production
 - No liftings from Ivar Aasen field during the first quarter



Business Update: Others







- ✓ More contribution from Japan solar projects (65 MW)
 - Chiba 1 COD Nov 2021
 - Komagane COD 29 Mar 2022
 - Yabuki COD 15 Apr 2022



- **✓ 2022 New investments** (30,000 − 40,000 MB)
 - Taiwan solar 469 MW
 expected COD 25.4 MW in Q4/2022
 - M&A of operating projects





High Value Products (HVP):

- ✓ B nature+ ASTA-IMMU and ASTA-ViS is expanding B2C sale channels, and currently available in Inthanin stores and other leading grocery stores such as Gourmet Market and COSCEN
- √ Commercialize new products in Q3/2022
 - M-Green detoxify chemicals for vegetables and fruit products
 - X-10: prolong the shelf life of vegetables and fruit products
 - **Reb-M:** natural sweetener to customers in ID,PH,TH



- ✓ **Strong cash position** (2,470 MNOK or eq. 9,347 MB)

 The company considers the near-term outlook as a good and solid basis for executing on the growth strategy
- √ 2022 volume guiding net to OKEA
 - Production 18.5-20 Kboepd

(2021: 15.5 Kboepd)

Gjoa compensation 0.9-1.2 Kboepd

(2021: 0.1 Kboepd)

Agenda









Q1/2022 Consolidated Statement of Income



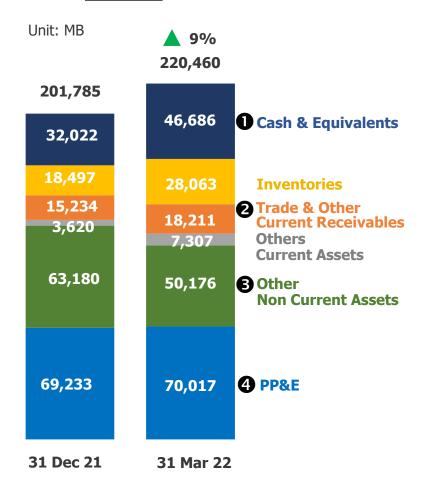
Statement of Income (Unit : MB)	Q4/2021	Q1/2022	QoQ
Revenue	66,762	69,055	1 3%
Cost of goods sold	(57,473)	(56,801)	-1%
Gross Profit	9,289	12,254	2 32%
Other incomes	225	350	56%
Selling and administrative expenses	(2,465)	(1,669)	-32%
Exploration and evaluation expenses	(344)	(346)	1%
Loss from derivatives	133	(1,320)	3 N/A
Gain on foreign exchange	(75)	60	N/A
Gain from sale of investment	(2)	2,031	4 N/A
Reversal from impairment of assets	(1,757)	563	6 N/A
Profit from operating activities	5,003	11,923	138%
Finance costs	(809)	(836)	3%
Impairment loss (TFRS9)	(29)	(384)	6 N/A
Share of profit of associate and JV	159	148	-7%
Profit before income tax expense	4,323	10,851	151%
Tax Expense	(1,756)	(5,347)	N/A
Profit for the period	2,567	5,504	114%
Owners of parent	1,756	4,356	148%
Non-controlling interests	811	1,205	
Earnings per share (Baht per Share)	1.20	3.12	

- Revenue improved mainly from petroleum related businesses as oil price significantly increased
- **2** Gross profit remained robust mainly due to
 - Strong inventory gains of 4,114 MB increased 2,574 MB QoQ due to rising crude prices
 - Higher utilization rate in coupled with better refinery and marketing margin
- 3 Loss from derivatives increased from crude and product price hedging
- **4** Gain from sale of investment from BCPG's divestment of geothermal power plant
- **S** Reversal of Impairment mainly due to the higher valuation of investment in OKEA (YME field) as the forward oil price has significantly recovered
- **1 Impairment loss of trade account receivable -** which is an allowance for doubtful account from BCPG's accrued electricity payment from EDL

Consolidated Statement of Financial Position



Assets



Items	Change	Main factors
Cash & Equivalents	+14,664 (+46%)	More detail on "Consolidated Statement of Cash Flow"
2 Trade & Other Current Receivables	+2,978 MB (+20%)	 Mostly from BCP's and BCPT's trade receivable as average selling price of refined oil product increased
3 Others Non Current Assets	-13,004 MB (-21%)	 Mainly from investments in associates and joint ventures decreased by 12,157 MB from BCPG's disposal of the whole investment in the geothermal project
4 PP&E	+784 MB (+1%)	 Bangchak's group investment 1,502 MB, mostly from BCP 136 MB BCPG 674 MB (solar power plant in Japan) BBGI 97 MB (capacity expansion) OKEA 1,136 MB (existing projects and additional stake in Ivar Aasen from 0.55% to 2.78%) Depreciation 1,623 MB Reversal of impairment 761 MB (mainly from OKEA)

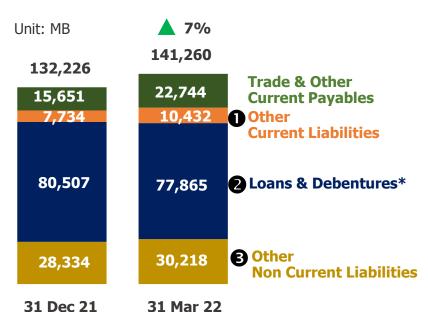
Consolidated Statement of Financial Position

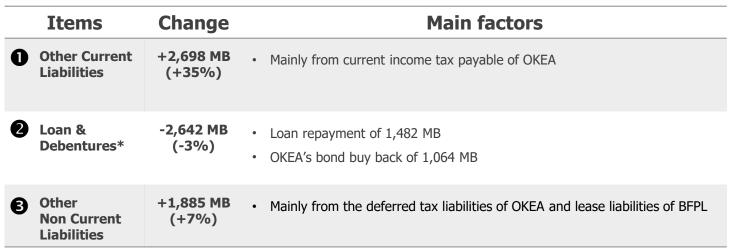


Liabilities

Equities

31 Dec 21





^{*}Loans & Debentures mean ST loans, LT loans and debentures (including current portion)

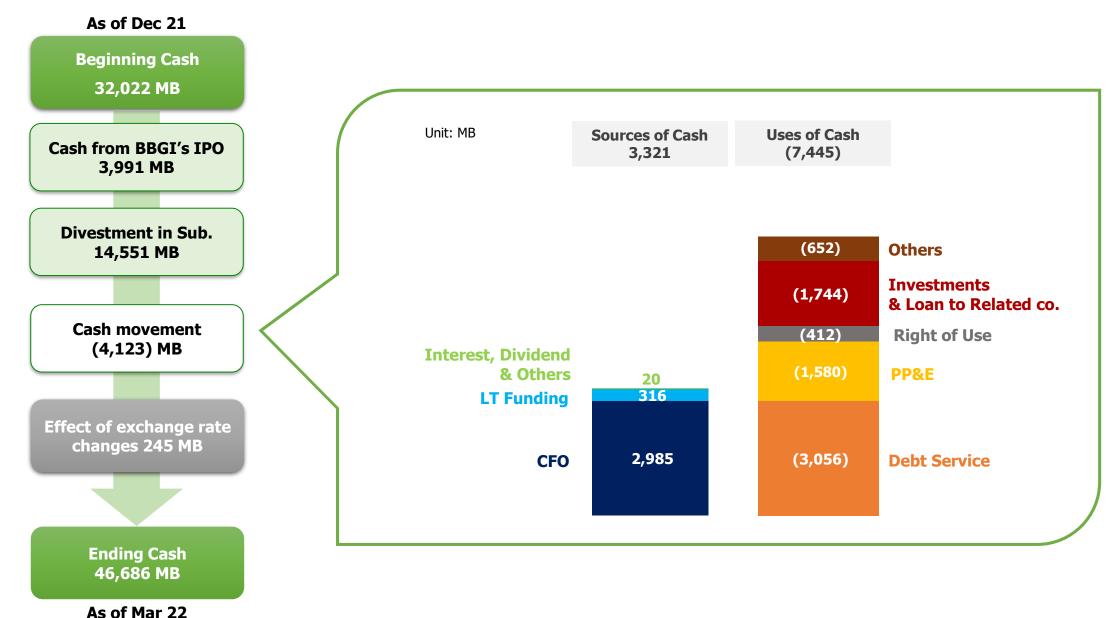
79,200 4 Equity

31 Mar 22

	Items	Change	Main factors
4	Equity	+9,640 MB (+14%)	 Net profit of 5,504 MB An increase in NCI by 3,498 MB mostly related to BBGI's IPO

Consolidated Statement of Cash Flow







Appendix







Businesses

Bangchak's Business Portfolio







19.84% Vayupak Fund 1



14.40%Social Security Office



61.00% Public

As of 3 March 2022



Bangchak Corporation Public Company Limited. Register Capital and Paid – up Capital 1,376,923,157 Baht

Refinery and Oil Trading Business

 A modern complex refinery with a maximum capacity of 120,000 barrel per day

Marketing Business

- Bangchak's network for retail customers across the country, as well as industrial users and transport sectors
- Expanding to non-oil businesses (Inthanin Coffee)

Green Energy Business

 Green power business to engage in the generation and distribution of power from renewable and clean energy

Bio-based Product Business

 Thailand's first and largest fully integrated biofuel (ethanol and biodiesel) producer and distributor

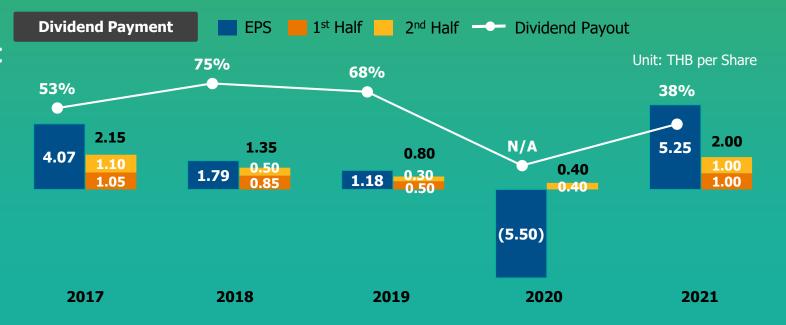
Natural Resources and OK Business Development = A Business

Upstream petroleum exploration and production (E&P) business

Listed in SET since August 1994

Dividend Policy: ≥ 30 percent

The Company has the policy to pay out dividend to the shareholders at the rate of not less than 30 percent of net profit after deduction of allocation of legal reserve. However, this is subject to the economic situation, the Company's cash flow and investment plans of the Company and its subsidiaries according to the necessary, appropriation and other concerning as the Board of Directors' consideration.



BCP and Sustainability





To achieve "Race to Zero"

Carbon Neutral Company by 2030 Net-Zero Greenhouse Gas Emissions by 2050















To Create Social Values









ESG Rating & SDGs Performance



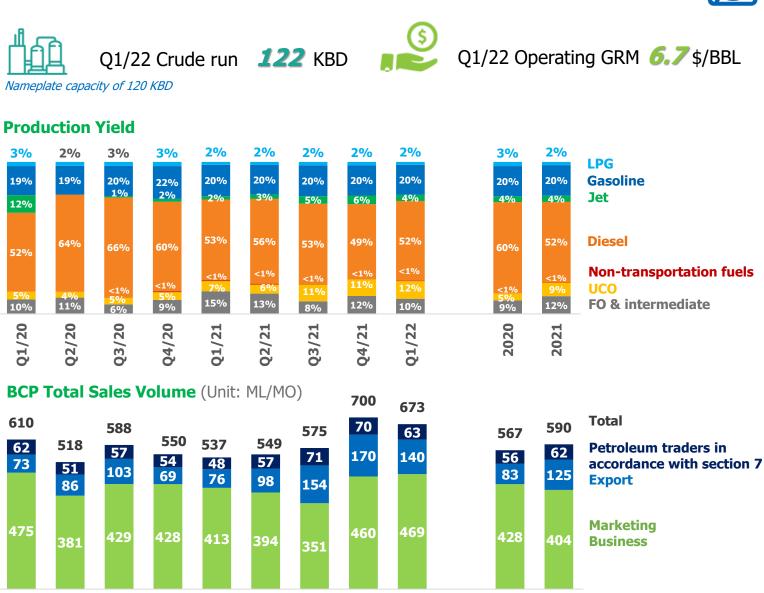




Refinery and Trading Business: BCP Refinery







Q3/21

2020

202

Marketing Business: Service station and Inthanin



Service Stations (as of 31 Mar 2022)



1,292 Sites

Standard Type

677 Sites

615 Sites

CO-OP Type

Network Expansion

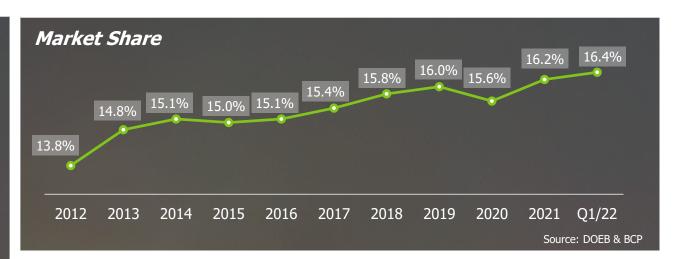
Focus on high potential areas, with service stations of distinguished character, harmoniously customized to customer needs

Sites

Unique Design Service Stations



Deliver the best customer experience. Developing unique design service station is one of the main strategy to make BCP service stations more appealing to customers



Non-Oil Business

Coffee Business





ECO-COFFEE IN THAILAND", serve 100% Arabica coffee beans roasted with specific process while giving back to the community and environment nationwide

853 Stores 523 sites in S/S 330 sites out S/S (as of 31 Mar 2022)

EV Charging Business



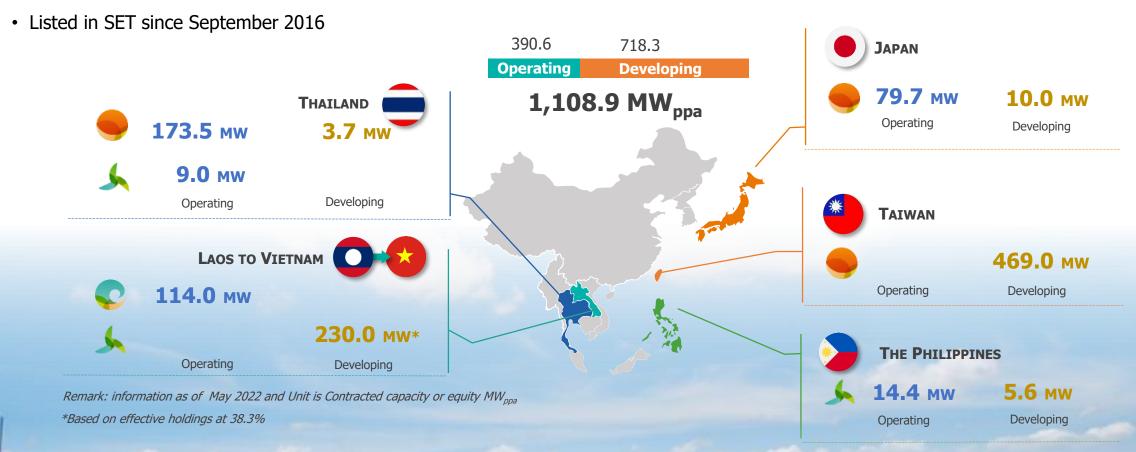


Total installed

Power Plant Business: BCPG

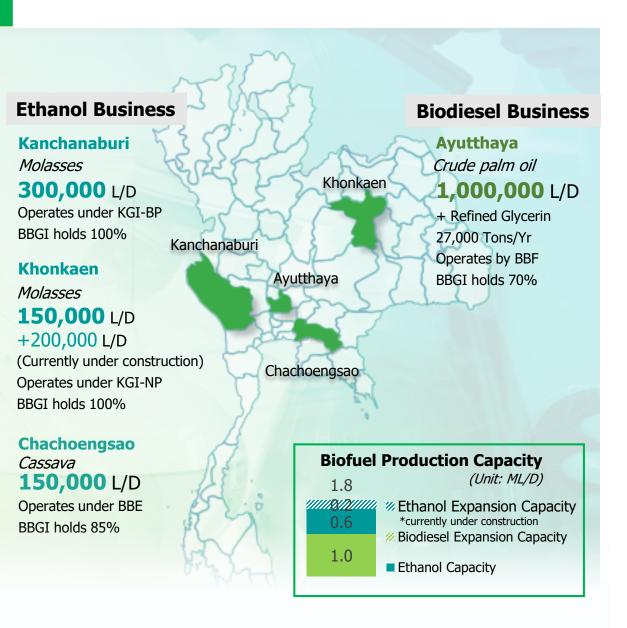


• An integrated power generation company and service provider of smart energy system focusing on renewable and clean power



Bio-based Product Business: BBGI





Fully Integrated Biofuel Producer in Thailand

- Listed in SET since March 2022
- Collaborate with World Class Player through Investing and Partnering to Bring Bio Business to "New Frontier"

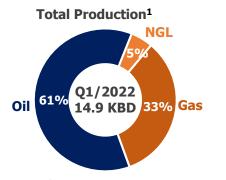


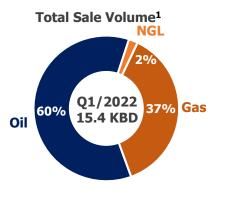
Natural Resources Business: OKEA ASA





- A Norway-based oil company engaged in the oil and gas exploration and production industry
- Listed in Oslo stock exchange since June 2019





Total Sale Volume¹ (Unit:Kboepd)

Assets	Reserves ² (mmboe)	2019	2020	2021	Q1/21	Q2/21	Q3/21	Q4/21	Q1/22
Draugen	27.9	7.9	7.9	6.9	7.1	7.0	6.5	6.9	6.6
Gjoa	7.5	7.6	7.6	8.1	8.1	6.0	10.2	8.2	7.0
Ivar Aasen	2.1	0.3	0.3	0.7	0.07	0.03	0.05	2.5	1.0
Yme ³	10.7	0.0	0.0	0.04	0.0	0.0	0.0	0.1	0.04
3 rd party volume available for sale ⁴	-	0.0	0.0	0.1	0.0	0.0	0.2	0.4	0.8
Total	48.2	15.9	15.9	15.8	15.2	13.0	17.0	18.1	15.4

Note:

¹ Net to OKEA

² OKEA reserves as of 31 December 2021, except reserve from Ivar Aasen which is as of 1 January (2.777% working interest)

³ Yme First oil on 25 October 2021. Net production ~5.6 KBD for the first 12-months, and 8.4 KBD at plateau https://www.okea.no/

⁴ Compensation volume from Duva received (tie-in to Gjøa)



Appendix







Financials

EBITDA Structure (Consolidated)



Unit: THB Million	Q1/2022	Q4/2021	QoQ	Q1/2021	YoY
Total Revenue	69,055	66,762	3%	41,230	67%
Accounting EBITDA	13,714	9,281	48%	4,737	189%
Refinery and Trading Business 1/	5,021	3,084	63%	2,411	108%
Marketing Business ^{2/}	1,118	255	338%	970	15%
Power Plant Business ^{3/}	3,075	1,038	196%	979	214%
Bio-Based Product Business ^{4/}	343	255	35%	422	-19%
Natural Resources Business ^{5/}	4,251	4,832	-12%	31	>1000%
Others	(94)	(184)	49%	(76)	-24%
Profit attributable to owners of the Company	4,356	1,756	148%	2,284	91%
Basic earnings (loss) per share (Baht)	3.12	1.20		1.59	

Note: 1/ EBITDA from Refinery and Trading Business of the company (BCP), BCP Trading Pte. Ltd. (BCPT), Bangchak Fuel Pipeline and Logistic Co., Ltd. (BFPL) and others

^{2/} EBITDA from Marketing Business of the company (BCP), Bangchak Green Net Co., Ltd. (BGN), Bangchak Retail Co., Ltd., (BCR) and others

^{3/} EBITDA from Power Plant Business of BCPG Plc. (BCPG Group)

^{4/} EBITDA from Bio-Based Product Business of BBGI Plc. (BBGI Group)

^{5/} EBITDA from Natural Resources Business of OKEA ASA (OKEA), BCP Innovation Pte. Ltd. (BCPI) And BTSG Co., Ltd. (BTSG) and others

Profit and Loss (Consolidated)



Consolidated Statement of Income (THB Million)	Q1/2022	Q4/2021	QoQ	Q1/2021	YoY
Revenue from sale of goods and rendering of services	69,055	66,762	3%	41,230	67%
Cost of sale of goods and rendering of services	(56,801)	(57,473)	-1%	(36,626)	55%
Gross Profit	12,254	9,289	32%	4,604	166%
Other income	350	225	56%	142	147%
Selling and administrative expenses	(1,669)	(2,465)	-32%	(1,445)	16%
Exploration and evaluation expenses	(346)	(344)	1%	(1)	N/A
Gain (loss) from derivatives	(1,320)	133	N/A	(429)	N/A
Gain (loss) on foreign exchange	60	(75)	N/A	43	N/A
Gain from sale of investment	2,031	(2)	N/A	0	N/A
Loss from impairment of assets	563	(1,757)	N/A	400	N/A
Profit (loss) from operating activities	11,923	5,003	138%	3,313	260%
Finance costs	(836)	(809)	3%	(464)	80%
Impairment gain and reversal of impairment loss (impairment loss) determined in accordance with TFRS 9	(384)	(29)	N/A	6	N/A
Share of profit (loss) of associates and joint ventures accounted for using equity method	148	159	-7%	194	-24%
Profit (loss) before income tax expense	10,851	4,323	151%	3,049	256%
Tax income (expense)	(5,347)	(1,756)	204%	(408)	N/A
Profit (loss) for the period	5,504	2,567	114%	2,642	108%
Owners of parent	4,356	1,756	148%	2,284	91%
Non-controlling interests	1,205	811		358	
Basic earnings (loss) per share (Baht)	3.12	1.20		1.59	

Financial Ratio (Consolidated)



Profitability Ratios (%)	Q1/2022	Q4/2021	Q1/2021
Gross Profit Margin	17.75%	13.91%	11.17%
EBITDA Margin	19.86%	13.90%	11.49%
Net Profit Margin	7.97%	3.84%	6.41%
Return on Equity ^{1/} (ROE)	17.96%	15.27%	-0.05%
Efficiency Ratio (%)			
Return on Assets (ROA)	13.45%	9.51%	2.44%

^{1/} Profit and total equity attributable to owners of the parent

	31-Mar-22	31-Dec-21	31-Mar-21
Liquidity Ratios (Times)			
Current Ratio	2.19	2.03	2.12
Quick Ratio	1.46	1.40	1.35
AR Turnover	23.67	26.29	18.92
Collection Period (Days)	15	14	19
AP Turnover	16.71	18.61	20.38
Payment Period (Days)	22	20	18
Financial Policy Ratios (Times)			
Debt to Equity	1.78	1.90	1.39
Interest bearing Debt to Equity	1.11	1.28	1.13
Net Interest bearing Debt to Equity	0.49	0.81	0.79
Release of Debenture Ratio (Times)			
Net Interest bearing Debt to Net Equity	0.45	0.70	0.64



Appendix



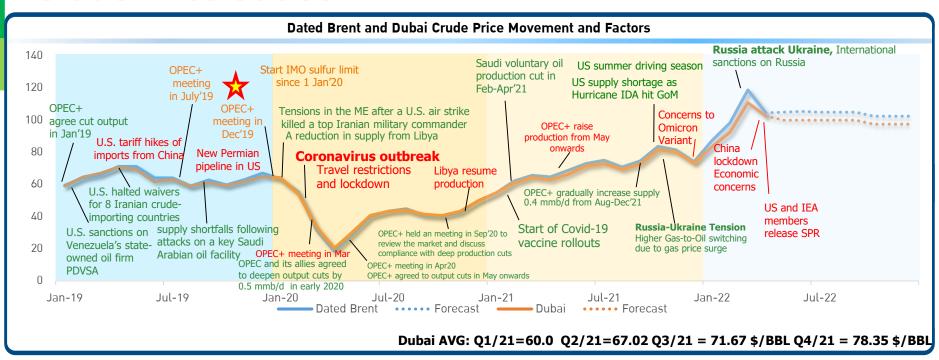




Oil Outlook

Crude Price Outlook







Crude Oil Price Outlook: Crude price move around 95-120 \$/BBL in Q2/22 on worries that sliding output in sanctions-hit Russia, the world's second-biggest oil exporter, will tighten supply. The release of Strategic Petroleum Reserve volumes equals 1.3 MBD over the next six month, enough to offset a shortfall of 1 MBD of Russian oil supply. But geopolitical supply risks led by Libya and Iran and growing loss of Russian supply could bring back supply shortfall again

Focus on Q2/22:

- Supply could be squeezed further if the EU imposes an embargo on Russian oil.
- OPEC+ stick to existing agreement with 432,000 BPD rise in May
- Libya supply loss due to disruptions from protests
- IMF cuts global GDP growth forecast for 2022 from 4.4% to 3.6% from Russia's war in Ukraine and warns of further cuts if western countries expand their sanctions against Russia.
- Concerns on China lockdown hit oil demand
- IEA members to release 1.3 MMBD oil over 6 months
- Two-month truce in Yemen would reduce oil supply threat

Market Highlights in 2022:

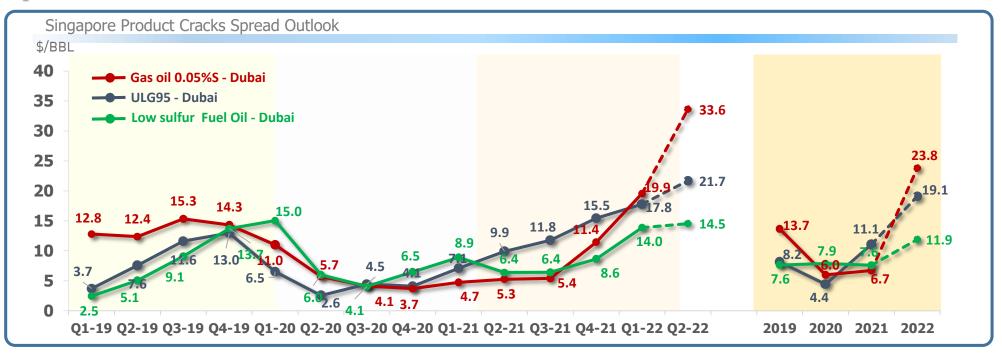
- Oil demand recovering more slowly: higher recession risk
- Lower supply due to sanctions on Russian oil
- Supply uncertainty from Libya outages and prolong Iranian sanctions lifting.
- Geopolitical supply risks in MENA
- OPEC+ production quota policy
- China stimulus hopes after economic hit by COVID-19
- Supply increase as U.S. and Iran nuclear talks.
- Low global oil products inventory, refineries will need to run harder
- Strong dollar index on potential US interest rate rise

Dated Brent – Dubai Spread

- Fears of supply shortfall in Europe, buyer avoid to buy Russian crude and gas-to-oil switching demand had drive the widen Dated Brent Dubai spread in 1Q'22
- We see the spread is softening in 2Q22 due to higher supply from SPR release, refinery maintenance and more US crude exports to Europe from growing production and arbitrage economic.
- Overall spread in 2022 could be seen in widen range due to global supply tight especially in Europe which want to replace Russian barrel.

Crack Spread Price Outlook





Stronger gasoil crack as supply tightness from Russia-Ukraine tensions amid improving demand as recovering economic activities. Stronger gasoline crack as recovering demand across the region after eased restrictions with the tightness in the West in the lead-up to the summer driving season. Higher low sulfur fuel oil crack as lower supply shift away from marine fuel production towards the more profitable gasoil pool and reduced arbitrage cargo from Middle-East

Focus on Q2/22:

- Gasoil crack will be continued strong amid supply uncertainties with concerns over supply as Russia-Ukraine tensions and against the backdrop of extremely low global inventory levels as well as continued demand recovery from the reopening of economies
- Gasoline crack will be supported as the strength demand recovery after more countries eased restrictions and further border reopening amid the refinery maintenance in Asia
- Low Sulfur Fuel oil crack will be supported as higher gasoil cracks are incentivizing refiners to move sulfur cutter supply away from marine fuel production. US refiners pay up for cargoes from the Middle East at levels Asian refiners weren't willing to pay

Market Highlights in 2022:

- The continued demand recovery to pre-COVID levels as relax restrictions and further border reopening due to the lower severity of COVID-19 variant amid widespread and booster vaccination
- Expected growth in manufacturing and industrial demand will recover after Covid-19
- The resumption of air travel after more countries gradual lifting of travel restrictions
- The Low Sulfur Fuel Oil's supply in the worldwide will be continued to fall on the back of continued refinery modernization and will be supported by lower supply due to refiners move sulfur cutter supply away from marine fuel

